

Quentin Jaquier, PMP

Senior Project Controller • PMO • Project Manager

hello@quentinjaquier.ca | +1 (514) 690-4062 | quentinjaquier.ca | Montréal, QC | Canadian & Swiss citizenship

PROFESSIONAL SUMMARY

Senior PCO and PMO professional with 12+ years leading project controls, master scheduling and governance on complex IT and transformation programs (up to \$1B+, 600+ contributors). Recognized for turning chaotic multi-stakeholder environments into reliable, decision-ready data and bringing rigor to executive reporting, RAID management and cost-schedule integration.

Equally comfortable as a Project Controller, Master Planner or PMO professional; ready to step into Project Manager and PMO roles backed by HEC project management training and PMP certification (2026). Bilingual (FR/EN), with hands-on experience across Waterfall and Agile delivery, MS Project EPM/Online, Primavera P6, Power BI, Jira and the broader Microsoft and Atlassian stack.

Active builder in the AI and project-management space: developing an AI-assisted project simulator and a multimodal local AI assistant. I bring this practical AI literacy directly to the PMO discipline, data quality, automation, decision support and responsible AI governance.

CORE COMPETENCIES

- PMO governance, steering committees and executive reporting (CFO/VP/CIO level)
- Master scheduling, integrated planning and critical-path / dependency management
- Project controls: budget, accruals, forecasts, EAC/ETC, vendor invoicing, vendor management
- Schedule risk analysis (Monte Carlo), risk-adjusted forecasting and mitigation planning
- RAID management, change control, capacity planning and timesheet governance
- Stakeholder leadership, coaching of project managers and tool/methodology adoption
- Power BI dashboards, KPI design, decision-support analytics and data-quality stewardship
- PMO standards, framework deployment, documentation and training (Waterfall + Agile)
- AI in project management: generative AI for PCO productivity, automation of recurring reporting, and applied experimentation through a project-management simulator

TECHNICAL SKILLS

Planning & Controls: MS Project EPM / Online / Server, Primavera P6, Schedule Risk Analysis (Monte Carlo).

Reporting & Data: Power BI, advanced Excel (VBA / macros / Power Query), Oracle, SAP.

Collaboration & ALM: Jira, Confluence, Microsoft DevOps, ServiceNow, SharePoint, Teams, Slack, Visio.

Automation & AI: Power Automate, Excel VBA, generative AI (LLMs), local inference, voice & multimodal pipelines, prompt design.

Productivity: Microsoft Office Suite, Google Workspace.

PROFESSIONAL EXPERIENCE

Senior PCO / Master Planner | Akkodis (VIA Rail mandate)

10/2024 – 10/2025

- Drove the master schedule, integrating engineering, environment, legal and procurement, for the Modernité Mobilisation Montréal and Maintenance Process Transformation programs (a \$100M+ rail infrastructure program), securing governance decisions at the executive steering level.
- Delivered Monte Carlo schedule risk analyses to anticipate slippage on cost and schedule, and translated outputs into mitigation plans presented to program leadership.
- Owned accrual analyses and budget forecasts, reconciling two competing cost baselines over 5+ years, a deliverables-based budget on the project side and cost-code tracking on the Finance side, to hold a single reliable forecast despite major government-driven scope changes, while reintegrating stale inflation assumptions and correcting errors found in financial data.
- Coordinated resource tracking, timesheets, invoices and requisitions across roughly a dozen vendors, maintaining rigorous administrative and financial control.
- Standardized tracking tools and PMO procedures to align monitoring practices across delivery teams and improve data reliability.

- Environment: MS Project EPM, Primavera P6, Power BI, Oracle, Microsoft Office Suite.

PCO / PMO Analyst | Procom (CCQ mandate) 10/2023 – 09/2024

- Built and maintained the integrated project plan with full dependency mapping; identified and resolved scheduling conflicts before they reached the steering committee.
- Administered change control and end-to-end financial tracking (expenditures, POs, invoices) for a ~\$2M program, executing a major cost reconciliation after multiple change orders, rebaselines and PCO turnover to restore a reliable single source of truth for the VP.
- Structured the RAID register and produced targeted analyses that accelerated issue resolution and surfaced systemic risks.
- Designed executive reporting, KPIs and governance materials presented at vice-presidency level steering committees.
- Coached stakeholders and project managers on planning processes, methods, tools and templates; participated in lessons-learned and closeout as a PMO subject-matter expert.
- Environment: MS Project EPM, Microsoft DevOps, Power BI, Microsoft Office Suite.

Project Controller | Guy Bernier Conseil (BRP mandate) 04/2022 – 09/2023

- Partnered with the project manager on the overall schedule, assignments and the cost–schedule–deliverable triangle.
- Produced project health reports: schedule, RAID, change requests, decisions and action items for governance and program leadership.
- Owned invoicing controls, cost estimates and actual-vs-planned analyses for a multi-million-dollar project involving the US division, running the full procurement cycle (documentation, contracts, RFPs, invoices) with multiple vendors, plus several smaller continuous-improvement projects.
- Maintained document management aligned with both Waterfall and Agile delivery standards.
- Environment: Google Workspace, Excel, MS Project, Jira.

Project Coordinator / PMO Analyst | COFOMO (Loto-Québec mandate) 03/2021 – 04/2022

- Supported deployment of the corporate project methodology and coached project managers on applying the governance framework and management standards.
- Coordinated incoming PMO demand (tools, timesheets, operations) and prioritized ServiceNow ticket triage across the team.
- Owned onboarding activities and tool access provisioning to keep operational capacity flowing.
- Automated recurring PMO tasks with Power Automate and Excel macros, materially reducing manual processing across the team.
- Environment: MS Project EPM, ServiceNow, Power Automate, Jira, Confluence, Microsoft Office, Google Workspace.

Project Controller / PMO Analyst | COFOMO (Ville de Montréal, HRIS program) 08/2020 – 03/2021

- Implemented the RAID register in Jira and structured project documentation in Confluence as the single source of truth for the program.
- Coached IT department leads on operational use of Jira: tool adoption, ticket assignment and progress tracking.
- Facilitated weekly scrums for the IT project team and managed onboarding and access for new members.
- Environment: Jira, Confluence, Google Workspace.

Program PCO | Air Canada 2018 – 05/2020

- Supported a \$1B+ IT transformation program mobilizing ~600 contributors for over two years, across MS Project Online/Server, Teams, Slack and SharePoint.
- Co-built the program command center with senior leadership and oversaw the RAID register at the program level.
- Facilitated weekly executive change-review meetings using Jira to drive accountability and decision capture.
- Consolidated cost-vs-budget reporting across nearly 10 project streams feeding the program plan, and produced playbooks, org charts and user guides used across departments.
- Built Excel/VBA tools that accelerated PCO activities and improved reporting reliability across the program.
- Environment: MS Project EPM (Online/Server), SharePoint, Teams, Slack, Jira, Excel/VBA.

AI & TECHNICAL PROJECTS

AI-Assisted Project Management Simulator | Personal project / available for demo 2025 – present

- Building a deterministic project-management simulator that makes visible the second-order effects real programs only reveal weeks later, the cascading impact of decisions on schedule, costs, risks and stakeholders.

- Designed and implemented a decision-impact engine grounded in PMBOK practice, modeling delayed effects and cross-domain consequences from a single input.
- Experimenting with AI agents that simulate stakeholder behavior and trigger dynamic events, enabling realistic governance scenarios for training and analysis.
- Using generative AI tooling and Claude Code to prototype simulation logic, iterate on system architecture and accelerate the build loop.

Multimodal Local AI Assistant | Personal project

2024 – present

- Developed a local AI assistant integrating speech recognition, LLM-based reasoning and text-to-speech synthesis.
- Built multimodal pipelines combining voice, text and computer vision; ran GPU-accelerated local inference with model evaluation and performance tuning.
- Deployed Raspberry Pi voice nodes for distributed interactions with a central system, demonstrating practical AI integration and edge-deployment skills.

ADDITIONAL EXPERIENCE

Project Controller (PCO) / Analyst | Morneau Shepell | 2015 – 2017

Assistant Project Controller / Junior Project Manager | Develocan Management | 2011 – 2015

PROFESSIONAL DEVELOPMENT & MENTORING

- Group mentoring, CAPM® exam preparation: coaching a cohort of 4 candidates (online and in-person sessions; ongoing).
- Continuing education, PMI eLearning, 2026 (in progress): generative AI for project managers (overview, practical application, prompt engineering, GenAI data landscape), AI in agile delivery and in infrastructure projects, Disciplined Agile® Essentials, PMI-CPMAI™ fundamentals.

EDUCATION

Certificate in Project Management, HEC Montréal, 2021

Certificate in Business Management (project management option), HEC Montréal, 2017

AEC in Marketing and Sales, Herzing College, 2008

Business Administration Techniques, Cégep de Granby, 2006

CERTIFICATIONS & LANGUAGES

PMP (Project Management Institute), earned May 2026

PMI-CPMAI (AI Project Management), planned 2026

CAPM, Project Management Institute, expired 2025 (replaced by PMP track)

French and English (bilingual, full professional proficiency)